

# Community Economic Forum

**Ian Westlake – Head of Procurement, City of  
Bradford Metropolitan District Council**

**Cassandra Walker, Development Officer Locality**



*City of*  
**BRADFORD**  
METROPOLITAN DISTRICT COUNCIL

# Introduction

- In role since 3<sup>rd</sup> June
- Previously at Wakefield Council, Leeds City Council, Education Leeds
- Procurement Professional
- Procurement Services – Strategic Procurement, Strategic Contracts, P2P, Accounts Payable, Central Purchasing, Information and Compliance



# Observations...

- Procurement activity happens reactively in silos.
- Procurement practice is not consistent and can be traditional.
- Lack of forward planning.
- Lack of positive engagement with suppliers.



- “The Council never pays on time”
- “All Council procurement processes are determined by brown envelopes”

# Key Priorities – Short Term

1) *Procurement Strategy*

2) *Social Value and Inclusive Growth Policy*

3) *Contract Standing Orders*



# Draft Procurement Strategy Themes – B4B

- Delivering enhanced and embedded social value and inclusive growth in the Council's procurement procedures,
- Adopting good governance throughout the procurement cycle,
- Behaving commercially,
- Developing the procurement community,
- Digitally transforming procurement processes.



# Social Value and Inclusive Growth Review

- Policy
- Procedures
- Measurement



# Timescales

- Foundations - Three policy documents need to go to full Council next year.
- Processes / Templates / Culture need updating / developing / embedding
- Long term project



# Questions / Open Forum